## NINE EFFECTIVENESS QUESTIONS

Not all personnel development projects are effective. With the help of the following questions, your company management can increase the effectiveness of various projects and evaluate the profitability of investments.

Are the actions connected to the company's business and strategy?

Is the effectiveness evaluated with KPI and process metrics?

Are the executive team and management committed to development?

Have you anticipated multiyear implementation already during planning?

Is the implementation costeffective?

Do the aim, metrics and evaluation form a process?

Have you considered communication and employer image?

What factors support the stability of the effects?

Do the key stakeholders support the achievement of the strategic goals?

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